



# Drivers & barriers for next generation sustainability for cold stores

*the role of policy and business environmental decision making*

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*This project has received funding from the European Union's Horizon 2020 Research and Innovation Programme under Grant Agreement No 691761.*

**March 17<sup>th</sup> 2021**



- What are the policy & regulatory drivers for energy and climate change
- Why taking a strategic approach to energy and environmental challenges is key to success
- Barriers to adopting new technologies and business models - and how organisational enablers can help
- Key factors for successful introduction of new more sustainable technologies

# Research background

- Investigations to identify the non-technical, contextual barriers and enablers within the refrigerated warehouse and food processing sector in realising low carbon and sustainable working including the potential of renewable energy and energy storage technologies.

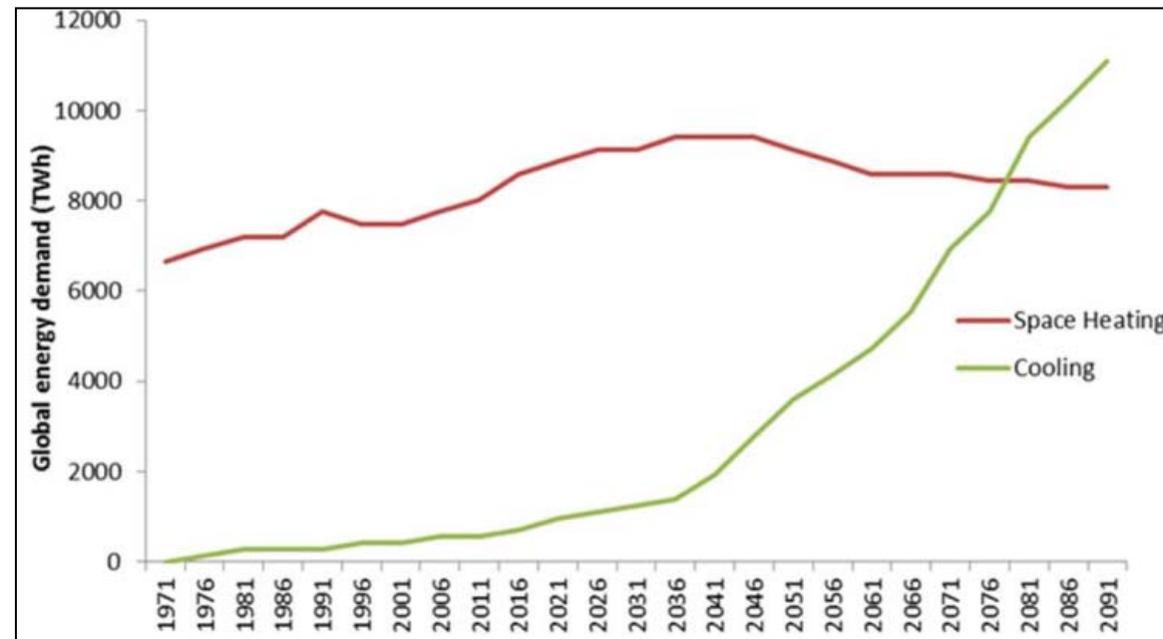


# Demand

Heating and cooling are large users of energy and producers of carbon

Cooling demand is expected to:

- Grow 50 times by 2100
- Adding 100GT to 2050
- Equivalent to 0.5°C of additional warming.
- Incremental approaches to cooling efficiency are insufficient



Source: PBL Netherlands Environment Agency

# The future landscape

## UN Climate Action Summit/COP25 2019

- Reduce GHG emissions to prevent mean global temperature from rising by more than 1.5°C above pre-industrial levels
- 65 countries plus EU pledged to cut GHG emissions to zero by 2050, agreed EU Green Deal
- EU promised to give a quarter of its budget to climate action in next year
- Climate Ambitions Coalition commitment to Net Zero by 2050 – 73 countries & 1214 regions, cities, businesses, investors
- *Global climate strikes began 2018 by Sept 20 2019 – more than 4m participants. Continued online in 2020*



# The future landscape



## EU Energy dependence

- The drive for energy security and independence from energy imports boosting domestic development of renewable energy schemes
- Energy security key driver for RE - 53.6 % of the EU-28's gross inland energy consumption in 2016 from imported sources
- Growth of primary production from RES 66.5% 11 year period 2006-2016. Exceeds all the other energy types.

## The EU's Clean Energy Package

- Lack of coordination between national and legal planning and permitting authorities
- Focussing on delivering the stable legislative framework needed to facilitate the clean energy transition to Energy Union and on achieving the Paris Agreement commitments
- Incorporates 8 different legislative proposals including recast Renewable Energy Directive (REDII), Energy Efficiency measures and the Market Design Initiative (MDI)
- The integration of variable RE and flexible storage solutions is part of the MDI.

# The future landscape



## EU Interactive targets

- Existing, legally binding member state targets for RES (20% by 2020) and GHG emission reduction working in concert, and future ‘stretch’ targets for RES of 32% by 2030 (recast REDII)
- Policies aimed at improving energy efficiency (e.g. the Energy Efficiency Directive, Ecodesign)

## Trends analysis to 2050

- Renewable energy trends anticipating ongoing growth in variable RES : 19% of total RES in 2020, 25% in 2030, 36% in 2050
- Planned investment in energy infrastructure transmission and distribution system 2020-2030 to allow for integration of more RES into the power system

## Energy storage

- The development and integration of energy storage as a key element of both the recast Renewable Energy Directive (REDII) and the Market Design Initiative (MDI)
- Raft of measures including insured grid connection, removal of barriers, freedom to build revenue value streams etc

# The future landscape

## UK Scenarios for net-zero in 2050

- **Resource & energy efficiency** to reduce demand
- **Electrification** – major expansion of renewables and low carbon power generation
- **Societal choices** eg reduced consumption of beef, lamb, dairy
- **Hydrogen economy** – replacing gas
- **Carbon capture and storage (CCS)** – 2020 budget x2 CCS plants in UK
- **Changes in land use** – more sequestration & biomass production



# Common barriers to RES targets across EU



## Political & economic framework

- Lack of coherence, unity and certainty in national RES policy-making
- Unstable and unpredictable political/legislative climate
- Poor access to finance and investment
- Uncertainty, instability and retroactive adjustment of support schemes

## Grid regulation and infrastructure

- Lengthy, complex and costly grid connection processes and uncertain contracts
- Insufficient grid capacity and grid infrastructure investment
- Lack of certainty or compensation for curtailment conditions

# Common barriers to RES targets across EU



## Administrative processes

- Lack of coordination between national and legal planning and permitting authorities
- Complex and costly planning and authorisation procedures
- Competing public interests in spatial planning especially military and civil aviation radar and radio infrastructure installations



## Market structure

- Lack of clarity regarding the future design of the electricity market



## Public acceptance/social awareness

- Negative public perception of RES and political demonisation of producers
- Increasing local opposition and appeals against permits



# Contextual barriers and enablers



A number of relevant approaches, models and change theories applicable to the adoption of renewable energy & low carbon & energy efficient technologies and practices in the cold storage and food manufacturing sectors:

- **Individual**

- **Behaviour change theories arising** from dominant social psychology and economic traditions.
- **Social practice theories** looks at the energy consuming actions themselves and the context around them.

- **Organisational**

- **Complementarities theory** examines personal, skills related, cultural and sector-wide influences in an organisational change context.

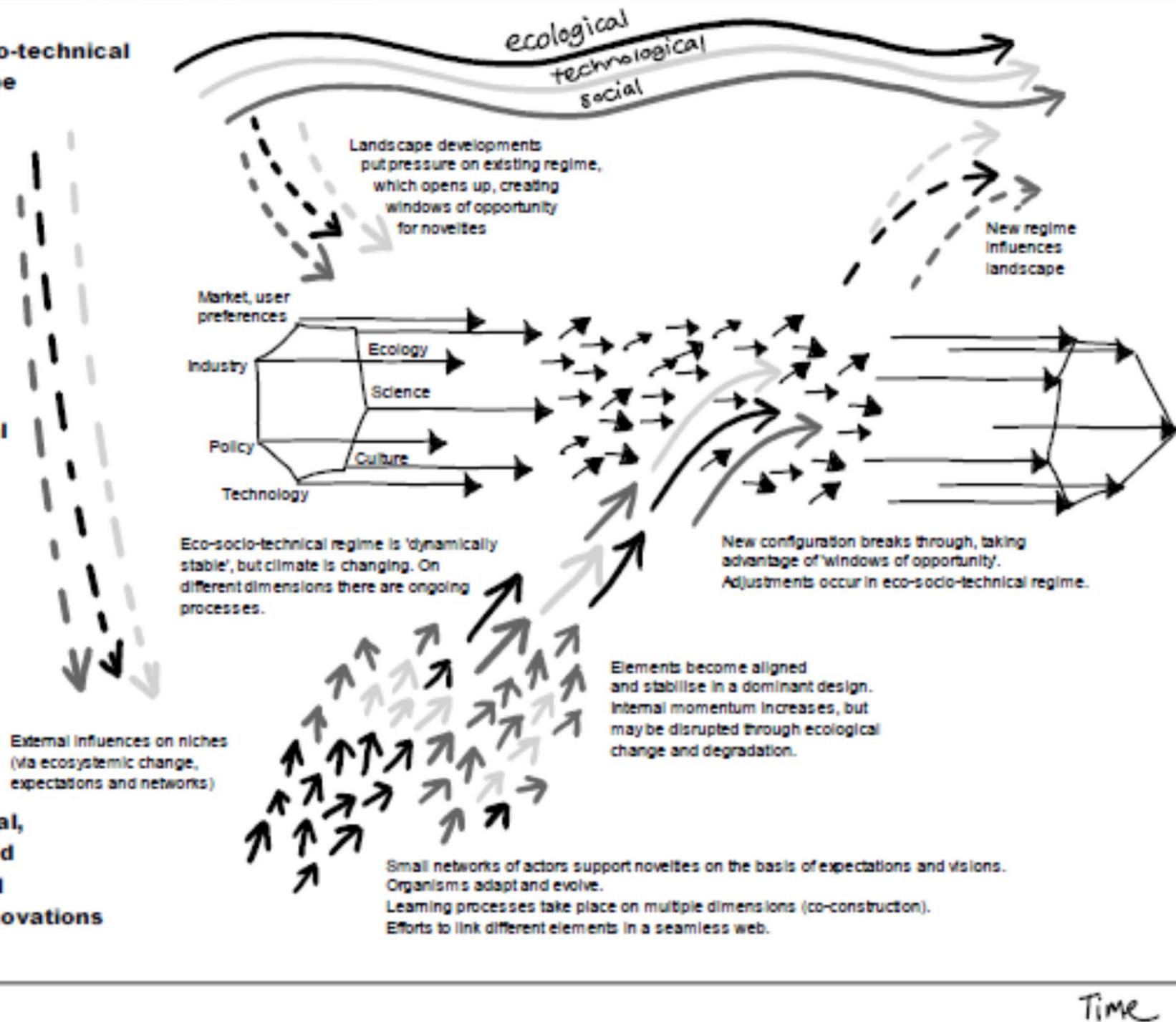
- **System**

- **Eco-socio-technical regimes** multi-level perspective which argues that transitions come about through interactions between processes at three levels:

**Eco-socio-technical landscape**

**Eco-socio-technical regime**

**Ecological, social and technical niche innovations**



# Company research



In depth interviews were undertaken with key members of staff at a number of food manufacturer, cold store and retailer sites in the UK, Belgium, Spain, France, Hungary and Bulgaria to capture detailed qualitative and quantitative information about each organisation covering:

- existing business and energy supply strategies
- attitudes & behaviours around energy efficiency & low carbon working
- **barriers to and benefits of** next generation sustainability measures such as the integration of renewable energy sources and energy storage.

Case	Benefits	Company barriers	Policy barriers
A	<ul style="list-style-type: none"> <li>• Good environmental kudos.</li> <li>• Reduced electricity consumption.</li> <li>• Will allow us to meet our environmental objectives.</li> <li>• Satisfy our customer environmental objectives</li> </ul>	<ul style="list-style-type: none"> <li>• Capital cost of installation</li> <li>• Rate of return on investment</li> <li>• Technical difficulties of operation and maintenance</li> <li>• Not a desired core competence</li> </ul>	<ul style="list-style-type: none"> <li>• Don't know any barriers to CES.</li> </ul>
B	<ul style="list-style-type: none"> <li>• One of the means for us to reach 100% renewable energy consumption</li> </ul>	<ul style="list-style-type: none"> <li>• Don't know any barriers to CES</li> </ul>	<ul style="list-style-type: none"> <li>• Over-installation of renewable technologies limits grid feed-in potential</li> </ul>
C	<ul style="list-style-type: none"> <li>• To provide targeted power to freezer tunnels especially during daytime use.</li> <li>• To enable energy generated by PV during the day to be used during the night to help to lower storeroom temperatures to -25°C.</li> </ul>	<ul style="list-style-type: none"> <li>• Unfamiliarity with the technology</li> <li>• Can't distribute electricity around site because of regulatory restrictions on moving electricity under public roads (around 3 sides of the site).</li> </ul>	<ul style="list-style-type: none"> <li>• Encouragement of large-scale renewable energy would discourage local energy production</li> <li>• The absence of feed-in-tariffs</li> </ul>
D	<ul style="list-style-type: none"> <li>• Can be used to shift consumption of electricity from expensive periods of high demand to periods of lower cost electricity during low demand</li> </ul>	<ul style="list-style-type: none"> <li>• Safety</li> <li>• Cost</li> <li>• Payback</li> <li>• Easy to use or not</li> </ul>	<ul style="list-style-type: none"> <li>• Lack of policy incentives</li> </ul>
E	<ul style="list-style-type: none"> <li>• Use of a levy for grid connection would encourage local investment in alternative technologies</li> </ul>	<ul style="list-style-type: none"> <li>• Operational costs</li> <li>• Better locations for renewable generation</li> </ul>	<ul style="list-style-type: none"> <li>• Potential for grid feed-in levy</li> </ul>
F	<ul style="list-style-type: none"> <li>• By improving the overall efficiency of the power grid, we can use the storage to accelerate the broader adoption of renewable energy.</li> </ul>	<ul style="list-style-type: none"> <li>• Operational costs</li> <li>• Risk management</li> <li>• Flexibility of action</li> </ul>	<ul style="list-style-type: none"> <li>• Not aware of any policy barriers</li> </ul>
G	<ul style="list-style-type: none"> <li>• Load shifting to avoid high tariffs</li> <li>• Load shifting to avoid peak demands on refrigeration plant</li> <li>• Supports delivery of net zero carbon reduction objectives</li> <li>• Improving supply resilience</li> </ul>	<ul style="list-style-type: none"> <li>• Rate of return on investment</li> <li>• Integration with existing technologies very important</li> <li>• Getting buy-in from all stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>• Removal of feed in tariffs</li> <li>• National energy policy ('holding us back because we are ahead of it')</li> <li>• Value of carbon</li> </ul>
H	<ul style="list-style-type: none"> <li>• Improving reliability of supply</li> <li>• Supports company's green branding</li> </ul>	<ul style="list-style-type: none"> <li>• Availability of technical support for service/maintenance</li> <li>• Rate of return on investment</li> </ul>	<ul style="list-style-type: none"> <li>• Grid permitting complicated and expensive</li> </ul>



# Thank you

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